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4	The complex role of local governance in facilitating property buyouts and managed retreat in
5	response to climate hazards
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7	Short title: The complex role of local governance in managed retreat
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## 16 Abstract

Managed retreat is an increasingly important management option for responding to the localized 17 impacts of climate change and poses a complex governance challenge. Floodplain property 18 buyouts represent the largest form of managed retreat currently underway in the U.S. and have 19 been broadly studied as disaster response policy using large national datasets. Research on the 20 local governance dimensions of property buyouts remains limited but critically needed to inform 21 ongoing buyout programs and the design of future retreat efforts. This paper contributes new 22 knowledge of the local governance dimensions of property buyouts and managed retreat by 23 studying forty towns in Vermont that completed property buyouts along streams and rivers 24 following catastrophic flooding in 2011. Using statewide and town-level datasets, measures of 25 the watershed context of each buyout, and qualitative interviews this research seeks to 26 27 understand the social, institutional, and environmental variables that led some towns to implement many buyouts while other similarly flood-impacted towns implemented far fewer. 28 Results indicate that lower income towns implemented more buyouts and fluvial erosion had an 29 30 outsized role in driving flood losses on buyout sites. Measures of town governance capacity and local governance paradigm are found to influence the occurrence of property buyouts in complex 31 and unexpected ways. Findings depict how property buyouts are a highly localized process that 32 requires cross-scale governance and hinges upon pre-existing social and institutional networks, 33 local leaders, and trust. Buyouts and retreat processes emerge as a stage for opposing notions 34 over the role of government, landowner rights, and economic development to be contested at the 35 floodplain parcel scale. Findings also demonstrate the limitations of property buyouts in 36 geographically constrained landscapes that are perceived as being bound to risk. Federal buyout 37 38 programs tend to be unresponsive to local nuance and risk perpetuating systemic inequities

- 39 where buyout and retreat governance processes cannot be reconciled with local context. These
- 40 findings can inform the design and administration of buyout and retreat programs to better
- 41 empower frontline communities to respond to changing environments.

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## 43 **1. Introduction**

Global flood losses have increased over the past century despite growing public investments in 44 flood control and mitigation [1-3]. Extreme precipitation events, changing hydrogeomorphic 45 conditions, and intensifying floodplain development are expected to continue increasing the 46 exposure of people and infrastructure to flood-related hazards in coming decades [4–6]. Where 47 the risk of flooding becomes untenable, communities may wish to consider relocating away from 48 high-risk areas to prevent future flood losses and to restore natural landscape processes that 49 regulate flood risk. Described as the coordinated relocation of people and assets away from high-50 risk places, managed retreat will become an increasingly important management alternative 51 where natural hazards such as floods, wildfire, or sea level rise threaten the future of 52 communities [7–9]. Despite its developing appeal, managed retreat poses a complex governance 53 challenge involving high levels of uncertainty, overlapping authorities, and numerous forms of 54 expertise that generate "institutional ambiguity" [10]. Long-standing institutions and policies 55 responsible for creating existing distributions of risk and cycles of repetitive loss will be 56 57 inadequate for meeting this challenge [11]. Retreat strategies must move people and communities, and they must also transform the institutions and systems of governance 58 responsible for creating and upholding inequitable patterns of vulnerability and environmental 59 degradation in society today. To be successful, these efforts must understand and center the role 60 of local governments in designing and implementing retreat programs [12]. 61

Managed retreat has been framed as a coordinated governance response to the growing
exposure of populations to global environmental change [10]. Research examining the theoretical
and empirical dimensions of managed retreat is limited but growing in scope [13,14]. Existing

65 empirical work has largely focused on the relocation of coastal communities in anticipation of sea level rise and coastal hazards [15–18]. Less empirical attention has been paid to retreat 66 within inland watersheds [13] or small or rural communities [19], and the governance 67 dimensions of managed retreat remains underexplored [10]. The limited scope of existing 68 research reflects the limited number of formal programs facilitating managed retreat in practice 69 70 today. Managed retreat in the US has been facilitated through voluntary floodplain property buyouts in communities with high flood risk [20]. More than 40,000 homes have been relocated 71 from floodplains since 1989 in response to severe flooding through the Federal Emergency 72 73 Management Agency's (FEMA) floodplain property buyout program. Property buyouts are administered by federal agencies in coordination with state and regional governments and are 74 offered on a case-by-case basis to property owners that have experienced substantial flood 75 damage (typically damage equivalent to greater than 50% the value of the structure). A buyout 76 project involves the voluntary sale of damaged property to a local government sponsor at a pre-77 disaster market value, and subsequent demolition and permanent conversion of the land to open 78 space supportive of natural floodplain functions [21]. Property buyouts offer a piecemeal 79 approach to achieving managed retreat goals, but pose their own set of challenges to local 80 81 governments and homeowners [22]. A homeowner's decisions to accept a buyout is personally and financially challenging and is complicated by high levels of uncertainty imposed by buyout 82 procedures that, on average, take five years to complete following flood loss [23]. Buyouts are 83 84 administratively burdensome for local governments to implement, especially where governments face limited availability of financial and staff resources amid larger disaster recovery efforts [24]. 85 86 Research on floodplain property buyouts tends to focus on homeowner experiences [25], and 87 evaluating the outcomes of buyout programs along cost-effectiveness, avoided flood damage, or

social vulnerability and equity metrics [21,26–29]. Most research to date uses large national
datasets to examine high-level trends in the distribution of buyouts, and very little work has gone
beyond county-level analyses to understand how property buyouts and managed retreat occur
locally. County and local governments are responsible for deciding how to implement buyouts,
and who to offer them to, and they likely exhibit a variety of approaches to doing so [30].

93 The geographic distribution of buyouts broadly reflects the distribution of flood hazards and disaster declarations across the U.S., although states with the greatest reported flood losses 94 are not necessarily those with the greatest utilization of buyouts [20]. Mach et al. (2019) report 95 96 that buyouts tend to occur in wealthier counties nationally but within less-wealthy communities within those counties. This is attributed to the assumed higher governance capacity of wealthy 97 county governments that are better equipped to navigate the buyout process following flood loss. 98 Federal buyout programs have historically relied on cost-benefit ratios to determine which 99 structures are eligible for buyout following flood loss, and this approach has shown to 100 disproportionately designate lower-value structures as substantially damaged and eligible for 101 buyout [26,28]. These outcomes have various social-equity implications with material impacts 102 on communities and families. Whereas public disaster recovery funding should be available to 103 104 the most impacted and vulnerable populations, it can lead to the disproportionate targeting of low-income and minority communities for buyout while wealthier communities remain intact 105 and rebuild. Buyout programs risk ignoring and perpetuating the racialized history of housing 106 107 and disaster policy in the U.S. where minority and underrepresented perspectives remain excluded from decision making [29]. These challenges depict a central tension within the federal 108 buyout programs – that financial benefits of property buyouts are realized across scales while the 109 costs are concentrated on homeowners and the communities being dissolved. While the decision 110

to accept a property buyout is ultimately up to an individual homeowner, U.S. federal buyout 111 programs require a local government or organization to sponsor and administer the buyout 112 process. The process local governments use to decide which communities and homes to offer 113 buyouts to often lacks transparency and generates public distrust, especially where buyout 114 programs are influenced by political motivations [28,31]. The factors influencing homeowner 115 116 acceptance of buyout offers has been examined within policy literature [32], but little research has examined why local governments choose to implement buyouts instead of rebuilding in 117 118 place.

Research addressing the utilization of property buyouts has generally occurred at national 119 levels with federally derived data [20,33]. There is a dearth of literature examining the property 120 121 buyouts at more granular, local scales or that combine large buyout datasets with qualitative data from policy actors and local flood managers [34] or integrate geomorphic parameters to 122 contextualize the geospatial elements of floodplain buyouts. This paper contributes a study of 123 locally driven retreat from flood hazard areas along streams and rivers in Vermont (a state 124 significantly affected by Tropical Storm Irene in 2011) using floodplain property buyouts, and 125 seeks to understand the social, institutional, and watershed variables that influence the 126 occurrence of property buyouts. By setting the unit of analysis at the town level in a state without 127 strong county governments, this study contributes a local perspective of property buyout and 128 retreat governance that has yet to be examined in retreat literature. An analytical framework 129 informed by institutional theory and socio-technical systems is used to answer two research 130 questions. First, how does the distribution of buyouts across Vermont in response to a 2011 131 tropical storm compare to national buyout trends? Second, why do some local governments 132

implement numerous floodplain property buyouts, while other similarly flood-impactedcommunities do not?

135 These questions are examined through a comparative study of flood response and 136 recovery strategies exhibited by towns across Vermont, U.S.A. following catastrophic flooding in 2011. More than 150 voluntary property buyouts were completed in 40 municipalities across 137 138 Vermont in the decade following severe flood losses. Some towns implemented many buyouts while other similarly flood-impacted towns implemented very few. Towns exhibit different 139 patterns in the use of buyouts; some towns completed batches of buyouts that opened large tracts 140 of contiguous floodplain area, while other towns completed buyouts in a patchy, seemingly 141 piecemeal approach. This study leverages differential outcomes in the use of buyouts across 142 towns to derive causal inferences about town-specific drivers of floodplain retreat and associated 143 governance strategies. By studying why, and how communities implement floodplain buyouts 144 this paper develops new knowledge of the local governance dimensions of retreat and gains 145 146 insights to the local policy interventions needed to empower frontline communities to respond to changing environments. 147

#### 148 **1.1 Property buyouts facilitate floodplain retreat**

To operationalize and examine these research questions requires contextualizing floodplain
property buyouts within the U.S. flood governance system. Floodplain retreat reflects a departure
from longstanding paradigms of natural hazard governance in the United States. Flood
governance is carried out through a multilevel structure that coordinates federal, state, regional,
and local governments to administer pre-disaster and post-disaster strategies and policy
programs. Pre-disaster strategies involve constructing flood control infrastructure and stream

155 channel engineering projects, administering flood mitigation standards to guide development within high hazard areas, and using flood risk communication tools, such as flood maps, to 156 inform land use decisions. Post-disaster strategies involve emergency response services and the 157 distribution of recovery funding through public assistance grants to local and state governments 158 and flood insurance payouts to individual homeowners to support recovery and rebuilding [35]. 159 This governance structure assigns high levels of independence to local and regional governments 160 to enact and enforce their own floodplain standards and bylaws, although communities must 161 meet minimum requirements for floodplain development standards to maintain enrollment in the 162 163 national flood insurance program and receive disaster assistance.

Floodplain property buyouts offer a post-disaster policy tool to permanently remove 164 severely damaged homes from floodplains in lieu of rebuilding in place, providing a pathway for 165 homeowners and communities to escape future flood losses [22]. Buyouts are challenging to 166 implement, however, and use of the floodplain buyout program has declined in recent decades 167 relative to the increasing frequency and magnitude of large flood events impacting U.S. 168 communities each year [36–38]. The U.S. flood governance system relies on a mixed-bag of 169 policies that distort public perceptions of flood risk and generate perverse incentives for local 170 governments to prioritize economic development of floodplains over investment in flood 171 mitigation [39–41]. Federal agencies build and maintain complex networks of flood control 172 infrastructure that mute small and moderate sized floods, provide non-risk-based flood insurance 173 rates to homeowners, and ensure disaster relief following flood losses that act together to 174 encourage building, and rebuilding, in risky places [13,42,43]. Widespread floodplain 175 development occurred throughout the 20<sup>th</sup> century as a result, setting the stage for cycles of 176

repetitive flood loss currently documented in communities along waterways and coastlinesthroughout the U.S. [44,45].

The voluntary floodplain property buyout program was designed to address the challenge 179 180 of repetitive flood loss by giving substantially flood-impacted homeowners an opportunity to sell damaged homes instead of rebuilding them. Even with the prospect of reduced future flood 181 182 losses, however, the decision to pursue floodplain buyouts is complex, politically charged, and in competition with deeper system dynamics that reinforce status quo procedures that lead local 183 governments to rebuild in floodplains [11,43]. Communities that ultimately elect to administer 184 floodplain buyouts have begun to overcome these powerful systemic forces to proactively escape 185 cycles of repetitive flood loss. 186

#### **187 1.2 Framework for studying buyouts in local flood governance**

#### 188 systems

This study analyzes the social, institutional, and environmental dimensions of local-level 189 flood governance systems that influence the use of property buyouts to retreat from flood hazard 190 areas. An analytical framework integrating concepts from institutional economics and socio-191 technical systems was developed to assess and compare local flood governance systems. A 192 socio-technical system framing is useful for operationalizing flood governance as a subject of 193 study, and depicts how numerous heterogenous elements (technology, infrastructure, institutions, 194 195 organizations, resources, behaviors, etc.) align and operate together to carry out governance functions [46]. Socio-technical systems are directed and maintained by networks of actors, 196 formal and informal relationships, specific forms of expertise, and knowledge that impose a 197 198 collective logic directing the development and incremental change of system elements through

time [47]. Socio-technical systems exhibit self-reinforcing dynamics and are subject to pathdependence, becoming highly stable and resistant to change [48,49]. These dynamics narrow the
range of pathways that a system may respond to complex problems and must be overcome to
permit system changes [50].

Flood governance systems are composed of complimentary arrangements of institutions 203 204 (e.g. floodplain management), infrastructure (e.g. levees), rules (e.g. floodplain development standards), cultural values (e.g. 'we will rebuild stronger'), and expertise (e.g. engineering) that 205 together guide how people live with flood risk and respond to flood loss (Fig 1). These 206 207 arrangements produce increasing returns and high transaction costs that generate strong pathdependencies [43]. Where flood governance arrangements are institutionalized by formal 208 regulations (e.g. development standards in flood hazard areas), organizational commitments (e.g. 209 flood insurance policies), vested interests (e.g. homes in floodplains), and sunk costs (e.g. 210 infrastructure networks) they gain powerful inertia that opposes redirection or change [47]. 211 212 Operating together, flood governance systems project flood safety onto flood-prone landscapes but at the cost of reliance on an inflexible system [50]. These institutional arrangements and 213 path-dependent processes have created flood governance systems that are highly resistant to 214 215 change even where they perpetuate suboptimal outcomes for people and watershed landscapes, for instance, repetitive flood losses and degraded floodplain environments [51–53]. 216

217

#### Fig 1. The U.S. flood governance system modeled as a socio-technical system.

Flood governance is enacted through complimentary arrangements of expertise, infrastructure, policy and management paradigms, community development patterns, and public expectations that are self-reinforcing and resistant to change. Floodplain buyouts disrupt this system but are challenging to implement. 222 This study treats floodplain property buyouts as an intervention in status-quo flood governance that seeks to move people away from flood hazard areas and break cycles of 223 repetitive flood loss. Communities that successfully implement property buyouts are those that 224 disrupt the inertia of socio-technical system dynamics to implement new policy, practices, or 225 alterations to infrastructure. These shifts can be made during windows of opportunity for change, 226 227 for instance, following impactful flood events that call into question status-quo governance arrangements [46,47]. Systemic change may take the form of latent societal shifts in values, 228 attitudes, dominant discourses, or logics that underpin existing practices and laws. Active forms 229 230 of change may include adjustments to power constellations among actors and interest groups, changes in the external landscape, or market-driven shifts that adjust cost-benefit ratios of 231 existing system elements [54]. These pressures accumulate and eventually disrupt dominant 232 233 system dynamics to allow new ideas, practices, or actors to take hold [46,55]. These models of socio-technical system change are used to direct this analysis of the potential environmental, 234 social, and institutional pressures that drive local governments to use floodplain property 235 buyouts. Those pressures may include internal community factors such as a history of persistent 236 flood loss, growing public and private costs of flooding, lowered public confidence in standard 237 policies and practices, shifting public discourses that rationalize building in flood hazard areas, 238 and local or government actors advocating for change [51]. External pressures may include 239 highly salient flood events, environmental stressors such as stream erosion and water quality 240 241 impairment, organizations advocating for new policy, or changes in higher levels of government 242 [11].

For this study, floodplain property buyouts were hypothesized to occur at greater rates in wealthier towns with a history of repetitive flooding and greater exposure to flood hazards [20].

Local governance capacity is known to be an important mediator of flood mitigation efforts and is a product of human capital, knowledge, expertise, competency, and a town's financial resources [56]. Buyouts are expected to occur in greater numbers in towns with high measures of local governance capacity, and in the presence of supportive local leaders that are influential and well-connected across governance networks [57]. The community attributes, institutional arrangements, and environmental variables that influence if, and how, local governments implement property buyouts and enact floodplain retreat remain unexplored in prior research.

### 252 1.3 Study setting

Vermont is a small state in the Northeastern United States delineated by the Green 253 Mountains along the west and the Connecticut River valley along the east. Vermont has over 254 37,000 kilometers of streams and rivers with a long history of stream modification by dams and 255 channel engineering to support commerce, agriculture, and flood mitigation. Vermont has a low 256 257 population density (26 people/km<sup>2</sup>), the largest city of Burlington has a population of less than 50,000 and most Vermont towns have fewer than 5,000 residents. Vermont has a history of 258 regular flooding with 17 disaster declaration flood events since 1964 and the flood of record 259 occurring in 1927 [58]. In 2011 Tropical Storm Irene brought five to eleven inches of rain in 260 under twenty-four hours to much of the state, a record-setting amount of precipitation that caused 261 catastrophic flooding and more than \$800 million in losses to communities and public 262 infrastructure. Vermont's topography of hills and narrow valleys turned streams into raging 263 torrents with enormous erosive force that destroyed transportation networks and left many towns 264 265 stranded for days. In total more than 800 kilometers of state road, 200 bridges, and 1000 culverts were destroyed, 3,500 homes were damaged, and 312 houses and 500 mobile homes were 266 majorly impacted or destroyed. Of the impacted homes, 10% were low-income households and 267

only 2.5% were enrolled in flood insurance. Vermont communities filed \$63 million in flood
insurance claims from Irene flooding alone, whereas fewer than \$8 million in flood insurance
claims were made cumulatively statewide between 1978 and 2010 [59]. Flood impacts were
primarily attributed to fluvial erosion damage caused by the lateral movement of confined stream
channels into roads, bridges, and buildings [60].

273 Irene served to usher along changes in watershed and flood governance in Vermont. The state's Rivers Program, situated in Vermont's Agency of Natural Resources, manages streams, 274 floodplains, and riparian lands using fluvial-geomorphic informed principles that seek to 275 276 conserve and restore natural stream equilibrium conditions within Vermont's rivers. The Rivers Program has worked to undo historic river management paradigms centered on channel 277 engineering and structural control, and to move modern river management towards passive 278 paradigms that "give rivers the room to move" [61]. The River Program and State agencies have 279 developed resources and guidance to encourage local governments to adopt river corridor 280 protections that regulate land use along waterways at the "river corridor" level, instead of the 281 regulatory floodway, or "100-year floodplain", used to communicate flood risk by the Federal 282 Emergency Management Agency (FEMA). The river corridor is a unit of land defined by the 283 space needed to accommodate natural processes and meander patterns of a stream in its 284 equilibrium condition – and is generally much wider than the typical 100-year floodplain (VT 285 ANR). Regulating land development at the river corridor unit is challenging where towns and 286 structures already exist within the river corridor area and reflects a key tension within river and 287 floodplain management in the state, especially where river corridor protections are perceived as 288 opposing economic development opportunity. River corridors provide a regulatory tool for towns 289

to guide safe development in flood-prone areas, and also work to educate and shape public

291 perceptions of how rivers function, move, and flood naturally.

292 Voluntary floodplain property buyouts have been an important component of flood recovery 293 efforts in the decade following Irene, and buyouts may have served as a tool for reorienting local governance towards the river corridor unit in some towns. In Vermont, local governments enjoy 294 295 high levels of self-determination to enact and enforce river corridor and floodplain management as they choose. Local governing bodies, such as select boards and town councils, have high 296 297 degrees of influence over watershed management and local planning decisions, state and federal agencies are left with very few, mostly incentive-based, tools to encourage local governments to 298 299 enact preferred standards or regulations [62]. Vermont towns reflect a patchwork of differing development standards and flood mitigation and preparedness planning as a result. The status of 300 local river corridor protections, hazard planning, and priority flood mitigation actions can serve 301 302 as useful indicators of a town's approach to flood governance and dominant paradigms of river 303 management (e.g. engineered stream channel control, or room for the river). County governments hold relatively little authority in Vermont's governance landscape compared to 304 other States, and institutional gaps left between state and municipal governments are filled by 305 306 boundary organizations, such as regional planning commissions and watershed partnerships, that provide expertise and guidance to assist towns with planning [63]. The built and natural 307 308 environment are intimately bound across the Vermont landscape and communities tend to espouse strong support for persevering the historic and rural character of their towns and shared 309 310 spaces [64]. A powerful sense of place-attachment rooted in local heritage can yield resistance to environmental change in Vermont towns, even under the auspices of restoration [65]. 311

## 312 **2. Materials and Methods**

This study employs a mixed-methods research design that draws on multiple disciplines and 313 sources of data. The research is carried out through two parts; a statewide analysis of all property 314 buyouts, and a comparative analysis of fourteen towns that demonstrate high and low utilization 315 of floodplain buyouts using a method of causal inference to identify potential drivers of 316 differential buyout outcomes. By setting this analysis more than a decade following Tropical 317 Storm Irene in 2011, this study gains a longitudinal perspective that adds greater certainty in 318 differentiating short-lived policy and planning responses from fundamental governance 319 transitions. This study takes a novel approach to incorporating geomorphic parameters that 320 321 provide a watershed context of where buyouts occurred.

#### 322 2.1 Statewide analysis of buyout distribution

A statewide analysis of the distribution of 150 property buyouts across 40 municipalities was carried out to understand how Vermont's use of floodplain buyouts compares to national trends, and to test for patterns in buyout occurrence across several sets of social, institutional, and environmental variables. The location of all floodplain property buyouts were obtained, mapped, and stratified by town and assessed across the following sets of variables to test hypotheses and uncover trends.

Social variables include household demographic data and datasets that convey a town's
 relative exposure and experience with flood hazards. Relative household income, percent
 of town structures in flood hazard areas, and the number of historical flood insurance
 claims were collected for all towns. Relative household income was measured as a town's
 median household income divided by the statewide median household income. All data
 were obtained from public U.S. census and FEMA databases.

Institutional variables characterize the robustness of a town's hazard planning and
recovery efforts and approach to governance. Datasets include the total recovery funding
received from FEMA for disaster recovery, the condition of local hazard mitigation plans,
floodplain and river corridor protections, and enrollment in state-sponsored cost-sharing
programs for infrastructure repair. These data were obtained from public databases hosted
by FEMA and Vermont state agencies.

3) The watershed context of each property buyout location was evaluated using multiple 341 metrics that characterize flood generating and channel adjustment processes. Those 342 measures include drainage area, elevation, river mile, and valley bottom confinement 343 ratio. These variables were measured using the U.S. Geological Survey's StreamStats 344 [66] watershed delineation and measurement tools. Valley bottom confinement ratios 345 were measured in the methods described by [67] to generate a relative measure of reach 346 scale pressures driving lateral channel adjustments, and thus exposure to fluvial erosion 347 hazards at each buyout location. 348

### 349 2.2 Comparative analysis of buyouts and governance outcomes

A comparative analysis of fourteen specific municipalities was carried out to generate a 350 more granular understanding of the community attributes and institutional factors that led to 351 different outcomes in floodplain buyouts across towns. This analysis leveraged a semi-natural 352 experimental setup using a subset of towns that were selected through an iterative process 353 informed by the statewide analysis and semi-structured interviews with key informants. Two sets 354 355 of towns were selected; one set of towns that completed the greatest number of buyouts or demonstrated the most strategic use of buyouts. A second set of towns was selected that also 356 experienced high levels of flood loss but demonstrated little or no use of floodplain buyouts. 357

These communities serve as counterfactuals to isolate variables predicted to have explanatory 358 power in generating observed differences in floodplain buyouts and governance outcomes. 359 Counterfactual towns were selected to meet three criteria. 1) they experienced heavy impacts 360 from flooding during Tropical Storm Irene, 2) they could have implemented floodplain buyouts 361 during flood recovery efforts, and 3) they implemented none, or far fewer buyouts than they 362 363 could have. Fourteen towns were selected in total, seven buyout towns and seven counterfactual towns. This semi-natural experimental setup examines how all towns responded differently to 364 Tropical Storm Irene in 2011, and assumes that towns are situated within a common regulatory 365 366 context and face common institutional incentives and barriers to floodplain property buyouts. Towns may differ, however, in the condition of certain socio-technical variables (e.g. percent 367 structures in floodplain, local governance capacity, hazard planning, etc.) or landscape pressures 368 (e.g. type of flood hazard) that are unique to that town. Two categorical variables were 369 developed to measure the condition of each town's local governance capacity, and flood 370 mitigation strategies, using a composite of several quantitative and qualitative metrics (Table 1). 371 Towns were evaluated and scaled across both variables using best available information and 372 feedback from regional floodplain managers. 373

Variable	Description	Evaluation Data	Scale
Local	The capacity for local	Town government staff positions,	Low,
Governance	governments to implement	leaders, annual town budget, hazard	Moderate,
Capacity	and enforce policies,	mitigation plans, enrollment in state	High

	respond to complex	and federal cost sharing programs,				
	challenges.	interviews.				
Flood	The mix of regulatory,	Minimum floodplain development	Low,			
Mitigation	structural, and non-	standards, priority flood mitigation	Moderate,			
Strategies	structural actions taken to	actions, river corridor protections,	Strong			
	mitigate flood loss and	hazard mapping, interviews.				
	guide safe development in					
	flood hazard areas.					

375

Towns were evaluated using data gathered from each town's hazard mitigation plan, 376 major flood history, current floodplain management standards, policies, and priority mitigation 377 projects, in addition to FEMA, U.S. census, and Vermont state agency datasets. Twenty 378 interviews were completed in 2022-'23 with key-informants from federal, state, regional, and 379 380 municipal governments, local watershed organizations, and actors involved with flood governance. Interviews lasted one to two hours each and were structured using questions to 381 prompt discussion of actor roles, experiences, perspectives, and vision for flood governance, and 382 383 interview transcripts were coded thematically for analysis in the qualitative analysis program Atlas.ti. All these data were taken together to characterize each town's flood governance system 384 385 and the factors influencing property buyout outcomes.

## 386 **3.0 Results**

#### **387 3.1 Lower income towns completed more buyouts**

Floodplain buyouts were completed in 49 towns situated in eighteen distinct watersheds across 388 Vermont. Towns completed from one to eighteen buyouts, and 99% of buyouts occurred in low 389 population density towns (median population density of 43 people/mile<sup>2</sup>). Most buyouts were 390 completed in lower income towns (68%), defined as towns with median household income below 391 the state level (Fig 2A). Town buyout counts are slightly positively associated with two variables 392 - the percent of town structures in flood hazard areas (Fig. 2B) and the number of flood insurance 393 claims submitted historically (Fig. 2C). The relative distribution of FEMA post-disaster funding 394 was also examined and indicates that lower income towns completed larger buyout projects and 395 396 generally received more FEMA funds (Fig 3). Overall, lower income towns show a greater proportion of town structures in FEMA-mapped flood hazard areas, greater numbers of historic 397 flood insurance claims, and received more FEMA recovery funding in the years following 398 Tropical Storm Irene. These findings indicate that lower income towns tend to have greater 399 exposure to flood hazards (as delineated by FEMA flood maps) and have experienced more flood 400 loss in the past, and presumably, had more floodplain properties eligible for buyout. No trends in 401 county-level data were found. 402

# 403 Fig 2. The number of buyouts completed plotted by town income, flood hazard area, 404 and historic losses.

Town level data was plotted to explore how the number of buyouts completed relates to several other town metrics. (A) A negative relationship is found between relative median household income and the number of buyouts completed. Relative household income is a ratio of median town household income to median state household income, towns below 1.0 are considered lower income. (B) A slightly positive relationship is found between the percent of town structures in flood hazard areas and the number of buyouts, and

411	similarly for (C) the number of historic flood insurance claims made in a town and the
412	number of buyouts completed.
413	Fig 3. Lower income towns completed larger buyout projects and received more
414	FEMA post-disaster funding.
415	A plot depicting the interacting effects of household income and post-disaster FEMA
416	funding received at the town level on the number of buyouts completed. Relative
417	measures of household income and FEMA funding reflect a ratio of town level data to
418	state level data. Lower income towns are considered those with less than 1.0 relative
419	median household income.

#### 420 **3.2 Buyout locations reflect both fluvial erosion and inundation**

#### 421 flood hazards

Property buyouts occurred across Vermont's varying watershed landscapes, and 77% of 422 buyouts occurred within five major river basins. Buyouts occurred across wide elevation and 423 river-mile gradients and most (63%) occurred on stream locations with less than 55 square miles 424 of contributing drainage area (Fig 4). Most buyouts occurred on tributaries to Vermont's larger 425 426 major river basins at mid and higher elevations, as is reflected in the elevation difference 427 between many buyouts and the longitudinal profiles of the river basins they're situated in, depicted in Figure 4. These findings reflect the dual drivers of flood hazard in Vermont's 428 429 landscape - inundation flooding that occurs along larger, low-elevation, meandering channels often at the confluence of two streams, and fluvial erosion hazards within valley-confined stream 430 431 segments, often in mid and higher elevation headwater streams.

# Fig 4. Buyouts are widely distributed across the longitudinal profiles of Vermont river basins, but primarily situated in mid and upper reaches.

434 77% of buyouts occurred in the five major river basins plotted, and 63% occurred in the

- 435 mid and upper reaches of watersheds with less than 55 square miles of contributing
- drainage area. Higher elevation sites tend to reflect higher rates of fluvial-erosion driven
- 437 flood hazards, whereas flatter, lower elevation sites face inundation driven flood hazards.

#### **3.3 Buyout towns have higher measures of local governance capacity**

#### 439 and leadership

Fourteen towns were selected and compared closely (Table 2), seven towns that implemented the 440 greatest number of buyouts ("buyout towns", towns A-G) and seven towns that served as 441 counterfactual study units ("counterfactual towns", towns H-N). Buyout and counterfactual 442 towns reflect similar measures of population, household income, percent of town structures in 443 flood hazard areas, and historic flood insurance claims. Both groups received high amounts of 444 flood recovery funding from FEMA in the aftermath of Irene, although buyout towns received 445 more on average (\$3.99 million per town) than did counterfactual towns (\$2.67 million per 446 town), and this difference is assumed to be attributed to the extra funding received to complete 447 property buyout transactions. Towns in both study groups face risk from inundation and fluvial 448 erosion flood hazards, although erosion hazards are the dominant source of risk among buyout 449 towns (5 out of 7 towns). 450

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Table 2. Comparative analysis of buyout towns and counterfactual towns.

	Town	Population	Relative Household Income	% SFHA	Historic Claims	Flood Hazard Type	Buyouts	Local Gov Capacity	Mitigation Standards
	A	5,918	0.92	5	47	Fluvial	18	Moderate	Moderate
	В	10,686	1.02	1	26	Inundation	9	High	Strong
	С	8,491	0.74	11	217	Inundation	7	High	Strong
Buyout	D	4,129	0.82	12	16	Fluvial	13	Moderate	Strong
	E	718	0.96	8	23	Fluvial	19	Low	Low
	F	504	1.28	5	5	Fluvial	8	Moderate	Moderate
	G	12,184	0.78	5	61	Fluvial / Inundation	22	High	Strong
	Н	5,331	0.94	22	64	Inundation	0	High	Strong
	I	15,333	0.80	1	1	Fluvial	3	High	Moderate
tual	J	1,844	0.91	2	27	Fluvial	0	Moderate	Moderate
Counterfactual	К	2,255	1.06	4	49	Inundation	2	Moderate	Low
Coul	L	2,129	1.03	8	17	Inundation	0	Low	Low
	М	739	0.95	2	5	Fluvial	0	Low	Strong
	N	5,491	0.78	5	117	Inundation	0	Low	Strong
an	Buyout	6,090	0.93	6.71429	56.4286				
Mean	Counterfactual	4,732	0.92	6.28571	40				

Buyout towns were found to have higher measures of local governance capacity as 455 evaluated across measures of financial and human resources. Buyout towns have average annual 456 town budgets that are 92% larger than counterfactual towns when normalized by population. 457 Five buyout towns have a town planning office with one or more full-time planning staff 458 working to implement and enforce flood hazard mitigation plans, floodplain development 459 460 standards, and carry out the complex and administratively burdensome property buyout process. Many small New England towns have a limited number of paid staff positions that hold 461 numerous overlapping roles in town administration, as was found for two buyout towns (E, F) 462 463 and four counterfactual towns (K, L, M, N) that have only a single zoning administrator and a volunteer-based planning commission. Adequate financial and human resources and expertise 464 are required to implement complex policies and buyout programs, and buyout towns generally 465 have more of those resources. As described by one informant – "There is a huge disparity among 466 towns in funding and capacity, and the towns might be right next to each other. We all pay taxes, 467 but we don't all get the same amount back. If you have a professional planner you can do much 468 more, like moving [vulnerable homes] and getting buildings out of the floodway working with 469 FEMA, and then restoring floodplain properties, we just completed one that will reduce flood 470 *level by 5 feet.*" (Int#11 Nov 2022). 471

## 472 **3.4 Buyout success depends on strong working relationships and**

473 local 'champions'

A town's capacity to complete buyouts is determined by the degree of trust between
residents and town officials, and the efficiency of working relationships between town officials
and higher levels of government. Irene inflicted immense emotional trauma to many Vermonters

and town residents looked to town administrators for guidance, information, and support in the 477 wake of flood loss. Interviews characterize the importance of having a familiar and trusted 478 person involved in difficult decisions to rebuild a home or accept an offer for buyout. All 479 instances of successful buyouts studied here benefited from strong relationships among 480 homeowners, towns officials, boundary organizations, and state agencies. Completing the buyout 481 process hinged upon the groundwork of competent local administrators (e.g. town clerk) who 482 had preexisting relationships with homeowners and could work effectively with boundary 483 organizations as conduits of communication and coordination to keep the buyout process moving 484 administratively. As a state floodplain manager described, people are central to the success of 485 buyout projects; "People being involved is the core of this, are there people in town who are 486 willing to do the work? Especially for buyouts, they require so much work at the local 487 level...from the state level I can't do the paperwork and make all the local work happen. It really 488 needs the community push, staff support, and local funding." (Int#7 Feb 2023). 489

Several examples of town officials serving a leadership role in buyout procedures were 490 documented. In those cases, a town official served more like a project manager in championing 491 property buyouts from start to finish in coordination with regional planning commissions. These 492 "buyout champions" were highly engaged town planners or administrators with pre-existing 493 knowledge of FEMA's post-disaster policy tools, including floodplain property buyouts. Buyout 494 champions were uncovered in towns A, D, and G through interviews, and documented as well-495 known actors often referenced by first name across local, regional, and state government 496 networks. They possessed local knowledge of their town's hazard landscape and could identify 497 homes eligible for buyout amid the fray of recovery efforts. They also had personal relationships 498 with homeowners and were willing to "sit down with families at the table and talk about the 499

500 option of buyouts, someone that people trust and can get the ball rolling" (Int#1 Dec 2022). Buyout champions served as trusted members of their community with the organizational skills, 501 diligence, and working relationships necessary to complete the complex buyout application 502 process and work across governance scales. A state agency actor noted the importance of buyout 503 champions that could work across scales to pursue funding to support buyouts, "the biggest 504 505 challenge with getting money into the state [for buyouts] requires local actors to champion grants, those who have expertise and capacity to move grants along. But those aren't common, 506 so regional planners work with towns to help where local leaders are missing" (Int#13, Aug 507 508 2022). Champions also generated public and political support for buyouts through advocacy with town selectboards, and made the case for projects being in the best interest of a town. As one of 509 those champions observed at a public meeting, "there was enough general community support 510 511 and acknowledgement that it was the right thing to do. Homeowners who wanted to be bought out came to the meetings and told their story and everyone agreed we needed to do them. You 512 got the sense in the community that people were generally wanting to see it happen on interest of 513 the homeowners" (Int#9, Dec 2022). 514

Boundary organizations were critical to engaging with towns across the state to identify 515 opportunities for buyouts, distribute funding, and drive the buyout process in coordination with 516 town officials and the state government. In some cases, local champions emerged that could take 517 on a leadership role in directing and advocating for buyouts, and these champions were described 518 as having pivotal roles in buyout success in four towns. Where local champions did not emerge, 519 regional actors filled gaps in local capacity by working directly with town administrators, as was 520 documented in two towns (towns E, F). This boundary work produced one of the largest buyout 521 projects in a town with otherwise weak predictors of buyout success (Town E). 522

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#### 523 **3.5** Counterfactual towns have mixed levels of capacity and lack

#### 524 willingness to lead buyouts

Only two counterfactual towns demonstrated high levels of local governance capacity 525 with dedicated town planning resources and staff (Towns H, I). Both towns are enrolled in the 526 FEMA community rating system (CRS), a designation earned by communities that achieve high 527 levels of flood mitigation and preparedness and awards reduced flood insurance rates for all 528 community homeowners. Town I experienced extensive losses to fluvial erosion during Tropical 529 Storm Irene and implemented three buyouts and a floodplain restoration project in response. 530 These projects were initiated and led by state agencies because the town was only "half 531 committed to these new approaches, they never championed them, so the state held their hand 532 the whole way" (Int#12, Feb 2023). Without local leadership Town I was unable to advance 533 further floodplain buyout or restoration projects, despite having numerous opportunities to do so. 534 Similarly, town H experienced high levels of flood loss, has a well-resourced planning office, 535 and demonstrates robust flood hazard planning but did not complete any property buyouts. 536 Closer analysis reveals that town H made a thorough attempt to implement a dozen or more 537 floodplain property buyouts within a single neighborhood but was consistently stalled by 538 administrative barriers in permitting and funding with FEMA. Interviews indicate that town H 539 even had a local champion leading the buyout effort and securing local homeowner willingness, 540 but ultimately those buyouts applications were denied by FEMA because administrative 541 requirements could not be met. Flood recovery efforts were instead redirected towards flood 542 mitigation strategies focused on elevating structures in-place and enacting higher elevation 543 building standards for inundation flooding. 544

Other counterfactual towns have moderate or low governance capacity and lacked the 545 local champions needed to advance buyout projects. Town K experienced the greatest extent of 546 infrastructure damage from Tropical Storm Irene in the state but only implemented two buyouts. 547 Flood losses were focused in the town's business district and one buyout was completed on a 548 business property, the other was completed for a house that was swept off its foundations and 549 550 lost downstream. Numerous other buyouts could have been initiated but local administrators found low interest from property owners and speculate that businesses were more likely to be 551 sold to new owners instead of accept buyout offers. New business owners opposed buyouts 552 553 within the town's business district, and this was attributed to Town K being located near the southern border of Vermont and having a more transient community with shorter local memory 554 of historic flood loss. In another example, town M has faced growing fluvial erosion risk from a 555 556 meandering stream channel that caused large flood losses in 2008. Property owners denied repeated offers for buyout from the state government and the town has instead requested state 557 agencies construct channel stabilization projects to halt channel migration processes and protect 558 town structures. These instances detail the challenge of initiating the buyout process without a 559 trusted local champion laying the groundwork for them, even if there are strong opportunities to 560 561 do so. As discussed by an emergency management actor, "Landowner readiness and engagement with buyouts is super slow. Town readiness is also limited and challenging, buyouts are really 562 complex grants and programs to administer, not all towns are able to do it" (Int#15, Dec 2022). 563

Two counterfactual towns with moderate governance capacity demonstrate active opposition to property buyouts and flood mitigation activities that restrict land use or development opportunities (Town L, N). Town L has some of the lowest flood mitigation standards and a town government that *"intentionally avoids regulations for the sake of* 

568 maintaining autonomy...and refuses to interfere with private landowners" (Int#12, Feb 2023). The town government refused to consider property buyouts even when residents expressed 569 interest in them and instead moved to redevelop floodplain parcels that have been repetitively 570 flooded historically. A resident of town L described, "I tried to get my community to buy a 4 acre 571 floodway property that had lost access because of erosion, so it could become recreation and 572 river access, and it wouldn't cost the town a dime. The selectboard saw no value in the property 573 and refused to even appraise the property for free, public amenities and avoided future flood 574 damage were not something of value to them, despite getting support from local organizations 575 and state agencies" (Int#11, Nov 2022). Town N historically enacted strong flood mitigation 576 standards and hazard mapping, but interviews describe how the town's standards have been 577 rolled back as influential local landowners have opposed restrictive floodplain development 578 579 standards and buyouts. Where town planning roles are carried out through volunteer positions, as in Town N, they have less capacity to support mitigation objectives through consistent outreach 580 and consensus building. 581

The strength of flood mitigation standards and river corridor protections varies widely 582 across both town groups and did not serve as a good predictor of buyout occurrence. Six towns in 583 total, three in both comparison groups, have some level of river corridor protection bylaws in 584 place. Interviews with regional and state planners indicate that a mix of strong, moderate, and 585 weak mitigation standards are exhibited in both buyout and counterfactual groups, with the 586 weakest standards enforced by towns E, K, and L. Numerous instances of town governments 587 working to weaken flood mitigation standards, or undo previously enacted protections, were 588 documented in both buyout and counterfactual towns (towns A, G, I, N). One town administrator 589 described how the strength of a town's flood mitigation standards "all depends on the politics of 590

the town, who's in charge and who has the largest voice" (Int#9, Dec 2022). These narratives demonstrate how local mitigation standards and flood resilience efforts are subject to abrupt change in response to shifting town politics. Even in towns that implemented many buyouts in the past (e.g. town A), changes in town leadership resulted in weakening of flood mitigation regulations in recent years.

#### **3.6 Buyout towns prioritize non-structural mitigation actions**

Buyout towns with well-funded and staffed planning offices, unsurprisingly, have more 597 robust hazard mitigation plans, demonstrated records of completed and planned flood mitigation 598 projects, and prioritize both structural and non-structural strategies for reducing future flood loss. 599 Six of seven buyout towns describe property buyouts, river corridor easements, and floodplain 600 601 restoration as priority flood mitigation actions, in addition to upgrading culverts and protecting infrastructure that cannot be relocated. Five towns identify specific buyout projects slated for 602 603 future completion and three buyout towns have implemented river corridor protections to conserve floodplains and reduce future flood losses (towns A, D, F) and two others articulate 604 river corridor protections as aspirational but as administratively or political challenging to 605 implement. Overall, hazard mitigation planning documents from buyout towns indicate a 606 prioritization of both structural and non-structural approaches to reducing future flood loss, for 607 instance, moving structures through buyouts or guiding future development away from hazard 608 areas using river corridor protections. These plans indicate a recognition of the dynamic nature 609 of fluvial processes within river corridors and a concern for reducing conflict between people 610 and fluvial processes where possible through corridor protections and easements, buyouts, and 611 restoration. 612

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Counterfactual towns tend to prioritize structural mitigation projects. Only one town's 613 hazard mitigation plan mentions floodplain property buyouts as a useful mitigation action (town 614 I) but falls short of ranking buyouts as priority actions or articulating specific buyout goals. Six 615 town plans assign highest priority to actions involving the retrofitting, or "floodproofing", of 616 structures in floodplains, upgrading undersized infrastructure (e.g. culverts), and enhancing 617 emergency response services and infrastructure repairs after floods. Three counterfactual towns 618 have enacted some level of river corridor protection (towns I, J, N) and one identifies a specific 619 floodplain restoration project goal (town J). Four towns do not discuss river corridor protections 620 621 or restoration at all, and one describes river corridor protections as politically infeasible. Hazard mitigation plans from counterfactual towns indicate a general acknowledgement that flood 622 hazards pose the greatest risk to communities, but also a commitment to remaining in place by 623 624 resisting and controlling fluvial processes through infrastructure upgrades, floodproofed homes, stream channel engineering, and supporting minimal restrictions to land use on flood prone 625 lands. 626

#### **3.7 Resistance to buyouts and river corridor protections**

Local efforts to implement property buyouts face different challenges in different towns. In 628 buyout towns, challenges to completing buyouts were most often cited at the homeowner and 629 administrative level and include retaining homeowner engagement, securing buyout funding, and 630 completing the complex buyout application process. The property buyout process often takes 631 multiple years to complete and can impart hardship to impacted families and make it difficult to 632 633 maintain homeowner support throughout, especially where buyouts involve primary residences or vulnerable populations - "Even giving someone the whole value of their home isn't always 634 enough to relocate, especially where they don't own the land, are already underwater on their 635

*mortgage, or lack family support*" (Int#12, Feb 2023). Even where finding success in completing
buyouts, some town officials lamented how buyouts can only achieve so much amid the face of
ongoing floodplain development, "*it's really depressing to complete a buyout when downstream someone is building in the same risky place*" (Int#15, Jan 2023).

Resistance to buyouts in counterfactual towns tended to be concentrated at the town 640 641 government level and driven by fundamental differences in governing values and principles. Put simply, "the assumed costs of doing a buyout outweighs the perceived benefits for many towns" 642 (Int#16 Feb 2023). Active opposition to buyouts was uncovered in three towns (L, M, N) for 643 numerous concerns including loss of town tax base, reduced future development opportunities, 644 place attachment, and aversion to higher government involvement in local affairs or landowner 645 decisions. Numerous examples of opposition to buyouts were uncovered at the town 646 administration level, even in the face of landowner interest in buyouts. Towns expressed concern 647 that buyouts would undermine future development opportunities, erode grand lists and impart 648 649 significant local economic consequences. A development-focused mindset was cited as the largest barrier to buyouts and river corridor protections in numerous towns, "filling the 650 floodplain and flooding other people doesn't bother [some towns] if they get good business out 651 652 of it" (Int#14, Feb 2023). In other examples, local leaders disagreed with the fundamental premise that governments should be involved in private landowner affairs, whether regulating 653 land use in river corridors or administering property buyouts. In such cases town officials 654 opposed property buyouts on principle because, "Some communities perceive buyouts as a form 655 of social welfare and as inappropriate" (int 11, Nov 2022). 656

## 657 **4.0 Discussion**

Property buyouts were widely used across Vermont towns in response to catastrophic flooding in 658 2011. Most property buyouts were completed using FEMA's hazard mitigation program, and all 659 were administered through a multilevel governance structure that coordinated federal and state 660 agencies with regional planning commissions to engage with town governments and 661 homeowners. Results depict how the buyout process was highly localized and shaped by unique 662 663 landscape, social, and institutional factors. Buyouts primarily occurred in the mid and upper reaches of the state's major watersheds in steeper, more valley confined stream landscapes. 664 Buyout sites reflect both inundation and fluvial-erosion driven flood hazards, but most buyouts 665 666 were likely a result of fluvial-erosion damage to homes. Counter to what was expected, most buyouts occurred in lower income towns. Those towns tended to have greater numbers of 667 structures in flood hazard areas and greater rates of historic flood loss, as measured by past 668 669 insurance claims. Two variables distinguish towns that completed many buyouts from those that underutilized them - local governance capacity and local governance paradigm. These two 670 variables are interrelated in complex ways and yield insights to how managed retreat is governed 671 at the local level. 672

#### 4.1 The complex role of local governance capacity in floodplain

#### 674 retreat

The role of local governance capacity in driving floodplain retreat in Vermont is more
complicated than predicted. In many cases, towns that implemented more buyouts show higher
measures of local governance capacity. In two cases, towns that implemented the greatest
number of floodplain buyouts have low to moderate measures of local governance capacity.
Regional boundary organizations formed close working relationships with these towns to

680 facilitate many successful buyouts. The importance of trust and coordination among local. regional, and state governments is apparent in each buyout case studied, especially where local 681 capacity to lead is limited. These findings suggests that towns with low governance capacity are 682 not prevented from completing buyouts where higher levels of government are available to fill 683 local gaps, local administrators can work across governance scales, and where local governing 684 685 principles support direct involvement in property buyouts. A lack of local governing capacity may even ease the way for boundary actors to facilitate strategic retreat outcomes, as suggested 686 by some results. 687

Local governance capacity was evaluated by a town's staff positions, hazard mitigation 688 planning, annual budget, and engagement with state and federal programs. These metrics 689 together reflect how much staff labor, expertise, and resources a town has available for hazard 690 preparedness and response planning. It may also serve as an indirect measure of the property 691 value captured in a town's grand list, and presumably suggests that wealthier towns may have 692 higher capacity to implement floodplain buyouts. Findings indicate the alternative, that more 693 buyouts were implemented in towns with lower relative household income. Whether this is 694 because lower income towns have greater vulnerability to flood hazards and thus more homes 695 696 that qualify for buyout, or because lower income towns were more successful at implementing buyouts, remains unclear. However, the tendency for high flood risk places to be 697 disproportionately occupied by lower income homeowners has been confirmed broadly in the 698 U.S. [5]. These results from Vermont demonstrate the need for policy responses that are 699 equitable in addressing the complex intersections of risk and social vulnerability. From a social 700 vulnerability-oriented perspective, households with the greatest exposure to flood hazards and 701 with lower capacity to cope with, or recover from, flood losses should be prioritized by retreat 702

policies [26]. Importantly, an equity and justice perspective reminds us that prioritizing the most
vulnerable households for retreat may lead to the disproportionate dissolution of frontline,
underserved, and minority communities while leaving privileged communities intact [28].
Retreat programs must be tailored to local needs through participatory approaches that cultivate
trust and integrate local knowledge and histories into long-range planning and visions for retreat
outcomes. These processes will require adequate local governance capacity, strong personal and
institutional networks, and scaled governance processes.

Local governance capacity alone does not predict the occurrence of buyouts. Towns with 710 711 stronger flood mitigation standards that prioritize a mix of structural and non-structural actions tended to complete greater numbers of buyouts. Implementing and enforcing stronger mitigation 712 713 standards is administratively costly and was expected to occur only within towns with higher governance capacity, but this was not found in every case. Differences in the strength and 714 preferred form of flood mitigation across towns reflects differences in flood governance 715 paradigms, and likely influences the occurrence of buyouts. Towns were plotted along axes of 716 both governance capacity and flood mitigation standard to illustrate how the variables interact 717 (Fig 5). The resulting quadrant is useful for understanding the various paradigms of flood 718 719 governance uncovered across towns and how they influence the occurrence of floodplain buyouts. Most buyouts occur under strong mitigation standards and high governance capacity, 720 721 these towns demonstrate a paradigm reflecting the 'make room for the river' approach 722 encouraged by state government agencies in recent years. In these cases, buyouts were locally supported and often benefitted from the leadership of local champions that worked directly with 723 homeowners and advocated for buyouts in town government. Flood governance paradigms in 724 these towns acknowledge the tension between fluvial processes and development activities 725

726	within river corridors, generally aiming to relieve or avoid that tension where possible. Two
727	counterfactual towns have strong mitigation standards despite having limited governance
728	capacity (towns M, N), depicting a 'respect the river' paradigm that values local self-
729	determination amid strong protections for river corridors. Most buyouts were completed between
730	these two quadrants where community support for them was strong.
731	Fig 5. Local governance capacity and flood mitigation strategies have interacting
732	effects on the occurrence of buyouts, and four distinct governance paradigms
733	emerge.
734	Towns are plotted across graded axes for governance capacity and strength of flood
735	mitigation strategies, and bubble size is scaled to reflect the number of buyouts
736	completed, from 0 to 22. Four quadrants emerge that depict unique paradigms of flood
737	governance, reflecting varying levels of support for government interventions in private
738	land decisions and flood preparedness.
739	Towns in the bottom quadrants of Figure 3 demonstrate weaker mitigation standards and
740	less local support for floodplain buyouts with varying levels of governance capacity. Towns
741	depicting a 'hands off' approach to governing flood risk had low governance capacity and
742	minimal mitigation standards, and buyouts only occurred within this paradigm (town E) under

the leadership of boundary organizations. No towns studied here show high governance capacity

and weak mitigation standards, but these communities likely do exist and demonstrate a

paradigm that prioritizes private landowner rights with minimal restrictions on land use for flood

746 mitigation. Towns in these two quadrants exhibit a general lack of willingness to become

involved in decisions over private property, or to accept assistance from higher levels of

748 government needed to complete buyouts. Interviews reveal how some administrators in these

towns perceive the use of public funds to relocate private homes as an inappropriate use of flood
recovery funding and they oppose such measures on political principle. Local opposition to
buyouts was of two mindsets, where local officials opposed using public funds to 'bail-out'
individual homeowners by purchasing their damaged homes. Or, town officials opposed using
buyouts because they transformed private property into public goods and were perceived as
posing an economic loss to the town. This sentiment was especially pronounced in towns
described as being more dependent on tourism or seasonal industries (e.g. ski towns).

These findings point out that local governance capacity must not be conflated with the 756 757 political orientation or willingness of a town to implement floodplain retreat, or to become involved in decisions over private property. Governing floodplains and river corridors as public 758 goods to provide flood mitigation benefits requires limiting private land use actions and these 759 approaches require strong local support to be successful [68]. Local apprehension towards taking 760 on management responsibilities for bought-out floodplain parcels has been reported elsewhere 761 [34], but opposition documented here goes beyond concern for affording maintenance of buyout 762 parcels and reflects concern for affording the loss of developable land, even if that land is 763 attached to risk. Many Vermont towns exist in landscapes confined by valleys and streams and 764 765 buyouts present a fundamental loss of town space that some towns may perceive as an existential threat. 766

This study contributes new knowledge of the governance of property buyouts, and by extension, managed floodplain retreat. Local governments must have the capacity to work with homeowners to initiate and shepherd the buyout process, and they must see it as an appropriate responsibility of their government to do so. High levels of local governance capacity will benefit communities that own the political willingness to retreat from hazard areas and develop long-

772 term strategies for reducing vulnerability to future hazards. But strong governance capacity may also pose as resistance to those same actions in communities that oppose retreat-oriented policy 773 interventions, even where local landowners support them. This reveals a potential conflict of 774 interest between town officials and individual homeowners. Vulnerable households may remain 775 excluded from opportunities to retreat where it is contingent upon the formal support of town 776 777 leadership, as is the case with FEMA's property buyout program that requires a local sponsor. The capture of willing homeowners by unwilling towns poses a significant challenge to retreat 778 governance and could generate inequitable and unjust outcomes. These findings emphasize the 779 780 need for a plurality of policy tools for facilitating retreat at the community level, and at the individual household level. Those policy tools must also be responsive to the nuance of multiple 781 dimensions of local governance. The Vermont state government has endeavored to address this 782 783 challenge through the new Flood Resilient Communities Fund that enables state government agencies to engage directly with homeowners to complete property buyouts without the 784 constraints of FEMA-sponsored buyouts, such as requiring a local sponsor, residing in a FEMA 785 floodplain, or meeting strict cost-benefit ratios. 786

# 4.2 Applying a "thin icing of buyouts across a layer cake of flood prone places"

This study frames floodplain property buyouts as a parcel-by-parcel approach to the managed retreat of communities from risky places. Results document how buyouts provide a means to retreat from localized flood hazards, in this case along fluvially dynamic streams and flood prone valleys. Several towns demonstrated a coordinated approach to implementing numerous buyouts to relocate entire neighborhoods, but this approach was rare and challenging to complete. 794 Vermont's geography drove flood loss from both inundation and fluvial erosions hazards, and the most successful use of buyouts occurred in towns primarily facing fluvial erosion hazards. 795 This finding is significant because fluvial erosion hazards are not delineated in FEMA flood risk 796 maps, and erosion-driven losses have been inconsistently treated in flood policy historically [61]. 797 In several cases, fluvial erosion led to the complete loss of homes and underlying property 798 ground due to stream channel migration. Few options other than buyout were available to 799 homeowners recovering from such losses, and this contributes to the higher rates of buyout 800 success in towns facing erosion hazards. Interviews also suggest that towns facing fluvial-801 802 erosion hazards have a greater understanding of the tension between fluvial processes and the built environment, simply by proximity to them. First-hand knowledge of the linkages between 803 human and fluvial-geomorphic systems is likely to shape the perceptions and decisions of town 804 officials and homeowners and prime them towards a greater willingness to seek or accept buyout 805 offers [69]. 806

Interviews uncovered a common concern for the limitations of what buyouts can achieve 807 in a landscape defined by dynamic risk. Vermont towns are "bound to a geography that is flood 808 *vulnerable*" (Int#15, Dec 2022) and towns have little space to retreat to. Many Vermont 809 communities sit at, or even below, base flood elevation along rivers that frequently adjust and 810 migrate. River corridor protections and planning are designed to integrate fluvial knowledge into 811 community practices but cannot be retroactively applied to guide development in towns that 812 were built centuries ago. Numerous state government actors and some town officials 813 acknowledged the inadequacy of property buyouts in achieving meaningful flood reduction 814 outcomes in the most vulnerable towns, for instance suggesting, "all we're ever going to be able 815 to do is apply a thin icing of buyouts across a layer cake of flood prone places in Vermont" 816

(Int#15, Dec 2022). This sentiment is accentuated when discussed in the context of state 817 governance principles that assign primacy to local control, and the wicked problem that emerges 818 where towns endeavor to continue building and persisting in high hazard places, even as it 819 perpetuates cycles of repetitive loss and recovery. Similar challenges likely exist among risk-820 bound communities all over the U.S. and elsewhere. While property buyouts have provided a 821 822 policy mechanism to facilitate the most significant form of managed retreat currently underway in the U.S., property buyouts will be inadequate for realizing the entire scope of managed retreat 823 outcomes that will be needed in some contexts. 824

#### 4.3 Retreat requires cross-scale governance that is responsive to

#### 826 local context

827 Facilitating retreat from risky spaces, whether through property buyouts or other programs, must 828 first be a local process. The federal floodplain property buyout program is a blunt policy tool that 829 is generally unresponsive to local nuance and the complexity of risk, loss, and retreat. The property buyouts studied here were administered in response to a federally declared disaster, and 830 831 structured by contracts among federal, state, and regional governments that directed buyout procedures with local governments and individual homeowners. This structure gives state and 832 833 regional governments complete control over the buyout process and the flow of knowledge and resources to local governments. As a result, only properties that met federally defined eligibility 834 835 requirements, and resided in towns able and willing to engage across governance scales were 836 able to complete a buyout. Local nuance within town governance, community values, and the social and environmental drivers of risk become illegible to high levels of government where 837 standards are applied uniformly across contexts [70]. For instance, defining buyout eligibility 838

839 using federal cost-benefit ratios, and using flood hazard maps that delineate inundation flood risk but not fluvial erosion hazards, will continue to generate inefficient and inequitable outcomes for 840 buyout programs. The current approach to floodplain property buyouts overlooks the informal 841 and socially-embedded elements that give life to the buyout process, such as relationships, trust, 842 lived experiences, leadership, and power [71]. Implementing property buyouts and managed 843 retreat at equitable and meaningful scales will require multi-level institutions that hold a granular 844 understanding of local conditions, and a receptivity to the underlying socially-embedded 845 institutions that hold communities together. A robust body of work examining institutional 846 design and performance indicates that a 'one size fits all', or uniformly top-down approach is 847 unlikely to be successful in governing unique local conditions [72,73]. The institutions needed to 848 facilitate managed retreat must work across scales and be adaptive to preexisting local governing 849 850 arrangements, networks, practices, and cultural values. Those institutions are likely to emerge through incremental evolution, or institutional bricolage, that reconciles formal institutional 851 design with the adaptive and ad hoc nature of local processes and relationships [71]. Numerous 852 examples of these emergent local buyout processes were documented and shaped by unique 853 stories of loss, relationships built on trust and care among neighbors, and the trial-and-error 854 efforts of people navigating complex networks of disaster recovery bureaucracy. 855

This study has several limitations that must be acknowledged. Research was conducted many years after Tropical Storm Irene and this posed a challenge to identifying actors with firsthand accounts of buyout processes. Information on town flood losses, disaster response and recovery funding, and sequences of events are subject to being estimated, and efforts to corroborate these data were taken wherever possible. Vermont offers a useful empirical setting for studying local governance in small and medium sized communities, some findings are likely

to be limited in their extension to more urban contexts. More research is needed to understand
the evolution of local governance that leads towns to move away from repetitive flood loss
cvcles and towards retreat-oriented governance paradigms.

### 865 **5.0 Conclusion**

This study sought out to understand the local governance dimensions of property buyouts and 866 managed retreat. The theoretical framing and research methods used here are designed to 867 interrogate the systemic social and institutional factors that influence local responses to flood 868 loss, and how those intersect with local physical geography. Conducting research in a state that 869 assigns high levels of authority to town governments and setting the unit of analysis at the town 870 level, this research leverages a semi-natural experimental setup to examine variations in buyout 871 outcomes across forty towns. Results indicate that lower income towns implemented more 872 873 buyouts and fluvial erosion had an outsized role in driving flood losses on buyout sites, a hazard that tends to be overlooked in national flood risk maps. These results differ from national trends 874 which report a greater occurrence of property buyouts under the administration of wealthier 875 876 county governments. A focused comparative analysis of fourteen flood-impacted towns was carried out to further interrogate these findings and depicts how property buyouts are 877 administered through a multilevel governance structure, but hinge upon the actions of local 878 governments and locally embedded social networks, leaders, and shared perspectives on the role 879 of government. Towns demonstrating the greatest use of buyouts showed higher measures of 880 local governance capacity in some, but not all cases. Findings support discussion of the 881 important but complicated role of local government in administering buyouts. Regional boundary 882 organizations were critical to filling gaps in local governance to complete large buyout projects 883

in towns where local administrators could work across scales, and where local politics supported 884 direct involvement in private property decisions. Findings indicate the importance of trust and 885 coordination among local, regional, and state governments in each buyout case studied, 886 especially where local capacity to lead is limited. Measures of local governance capacity and 887 local flood mitigation are integrated in a novel way to illustrate four paradigms of flood 888 889 governance uncovered in this study, and how they relate to broader retreat efforts applicable to other contexts. This paper demonstrates how buyouts and retreat processes emerge as a stage for 890 opposing notions of the role of government, landowner rights, and economic development to be 891 892 contested at the floodplain parcel scale. Findings also demonstrate the limitations of property buyouts in geographically constrained landscapes that are perceived as being bound to risk. 893 Federal buyout programs tend to be unresponsive to local nuance and risk perpetuating systemic 894 inequities where multilevel governance processes cannot be reconciled with local context, and 895 this emphasizes the need for a plurality of policy tools that can engage communities across 896 governance scales while being responsive to local needs. This study has important insights for 897 the design and administration of ongoing and future buyout and retreat programs designed to 898 help frontline communities respond to changing local environments due to climate change. 899

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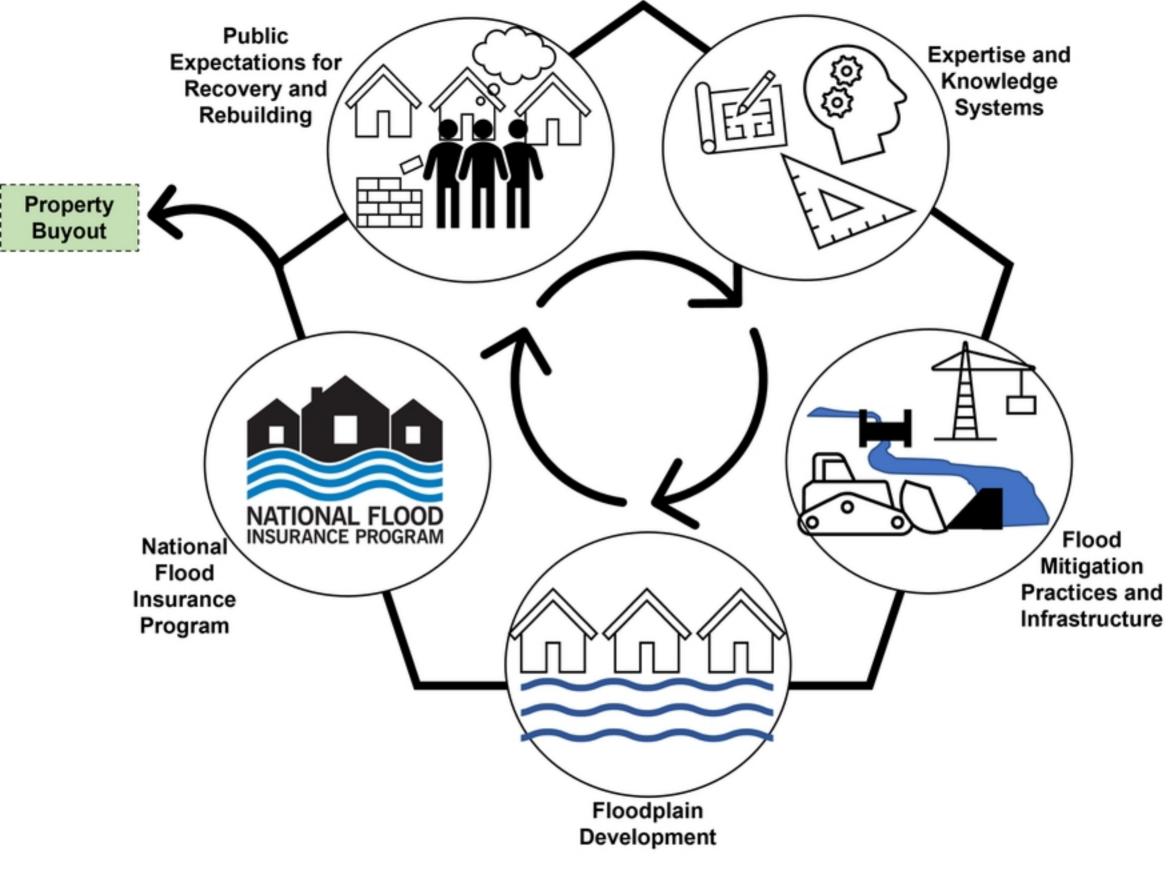
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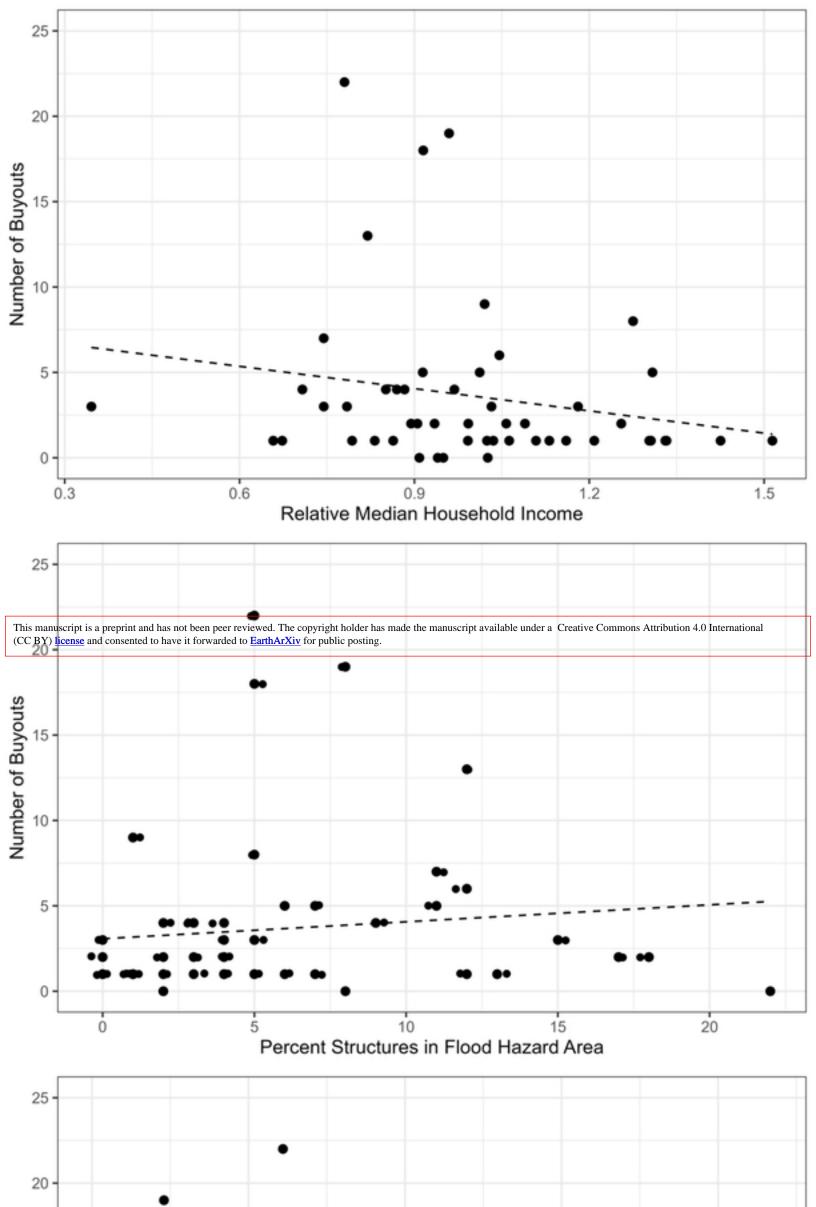
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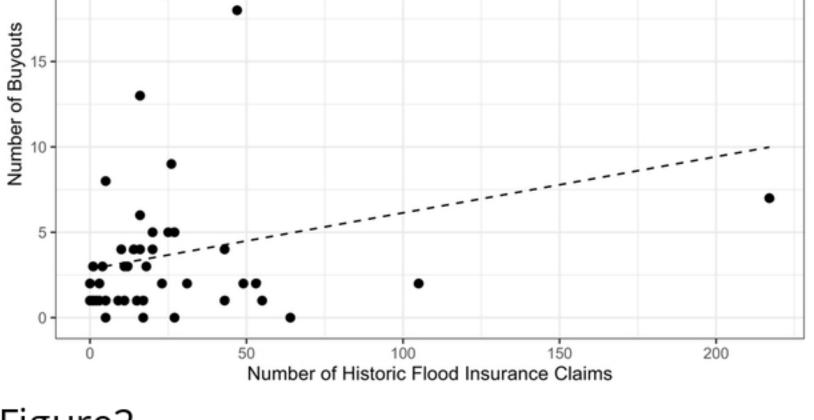
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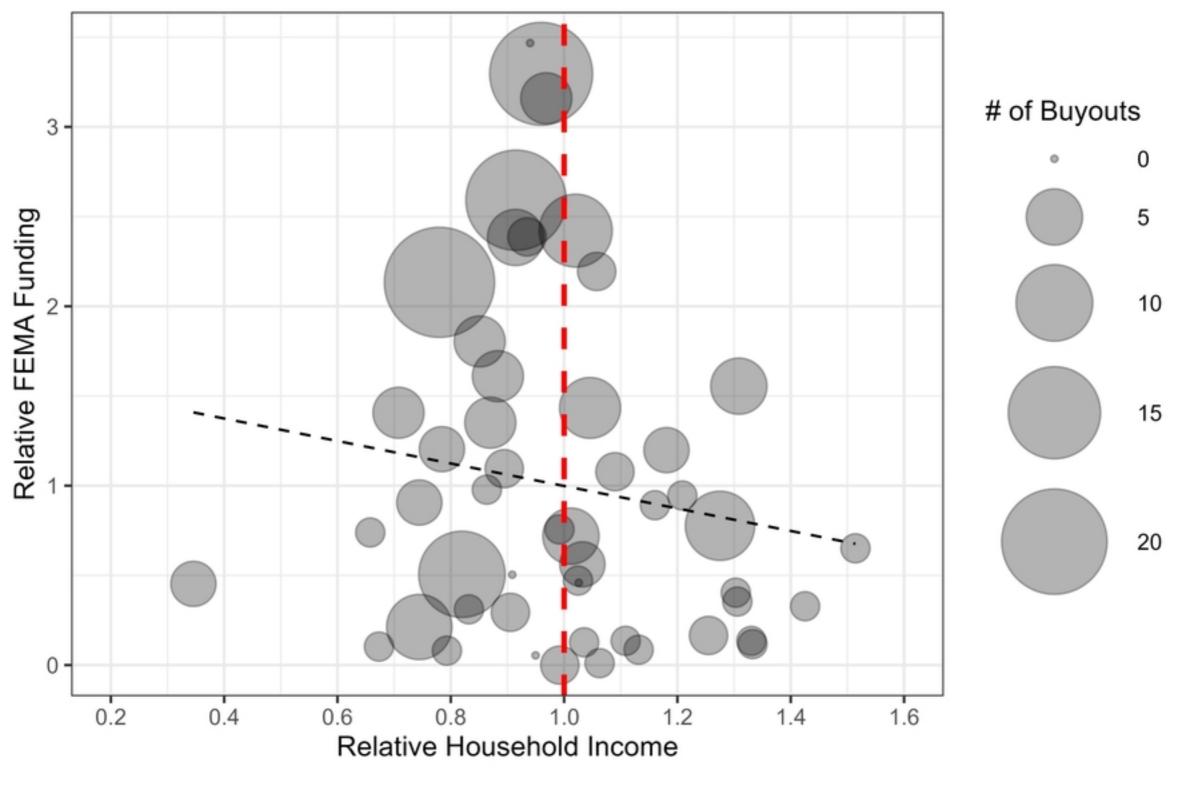
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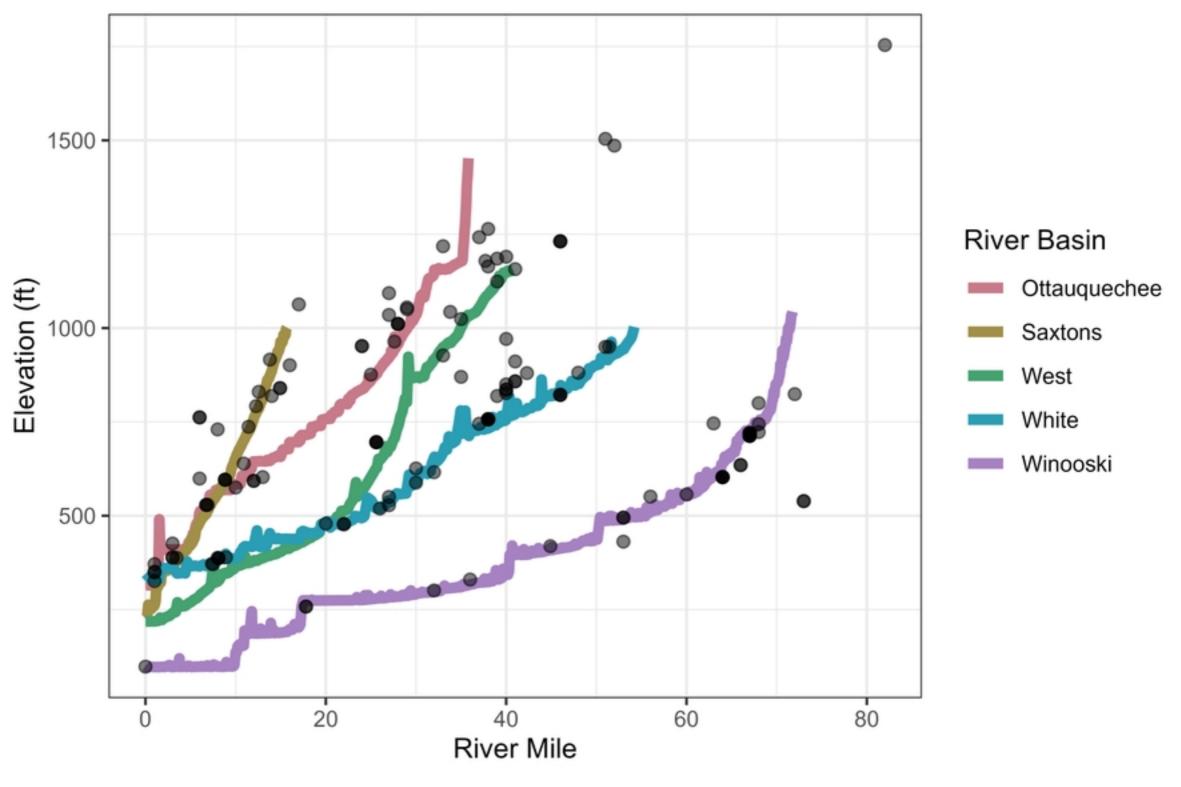


Figure4

